Santander Consumer Bank

Managing a New Kind of Customer Dialogue





About Santander



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Senior CRM Specialist

Santander Consumer Bank



Søren Langkjer Ravn Head of Creative Strategy

Responsive A/S

Who we are

Santander Consumer Bank is a Nordic bank with more than 1,400 colleagues in Sweden, Norway, Denmark and Finland, and with global strength by being a part of Banco Santander.

We are one of the largest Nordic banks providing loans and credits, credit cards, deposits and insurance to private customers.

We work with the best people in an engaged, challenging and passionate organization that provides great opportunities for professional growth.





Auto & Leisure

Loans and financial services provided to private customers and car dealers



Unsecured

Loans, credit cards and sales finance services offered to private customers



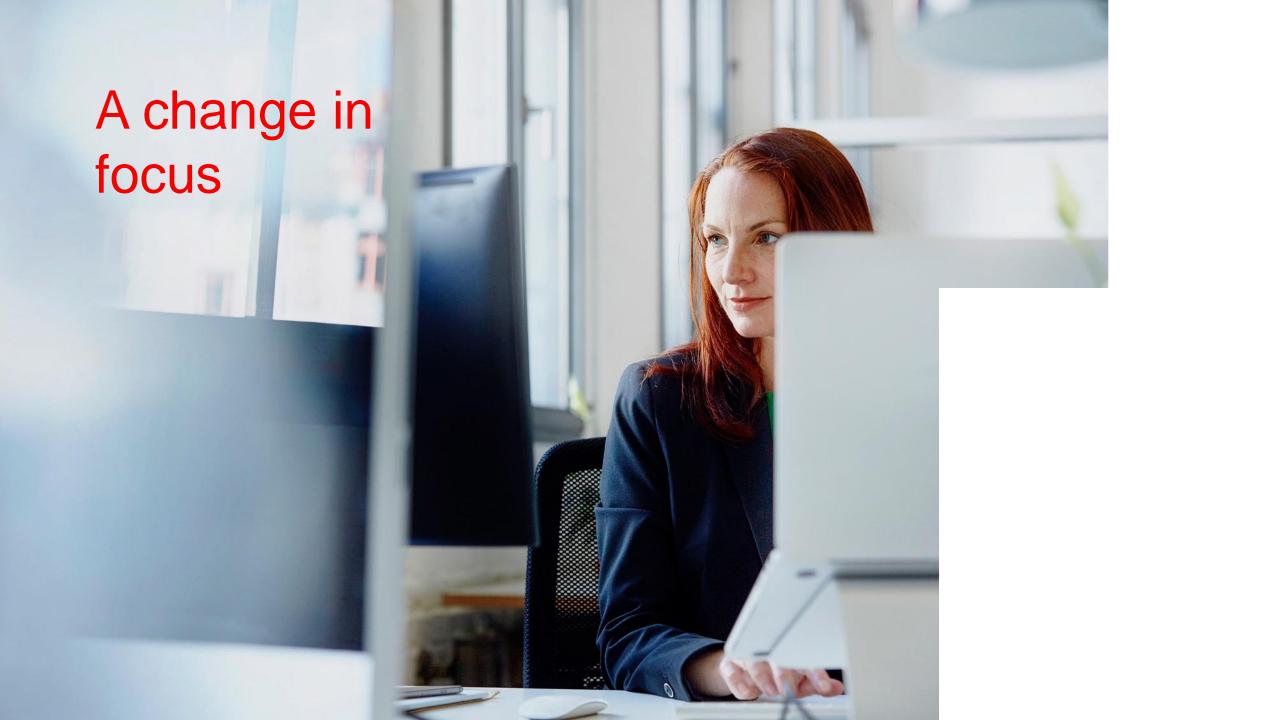
Deposits

Saving products with high interest rates provided to private customers

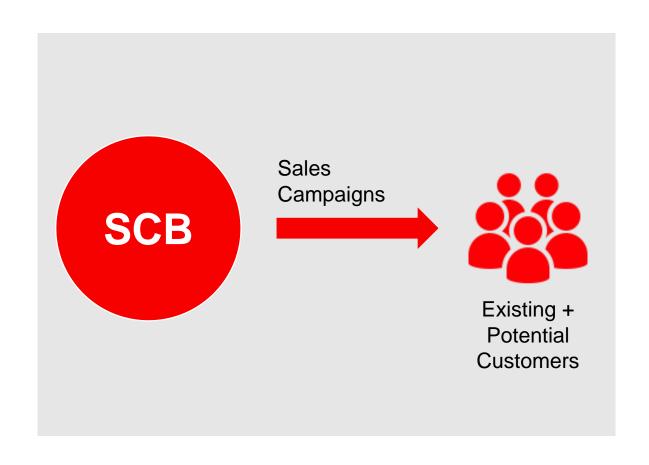


Insurance

Insurance products related to payment protection, auto, health and travel, offered to private customers

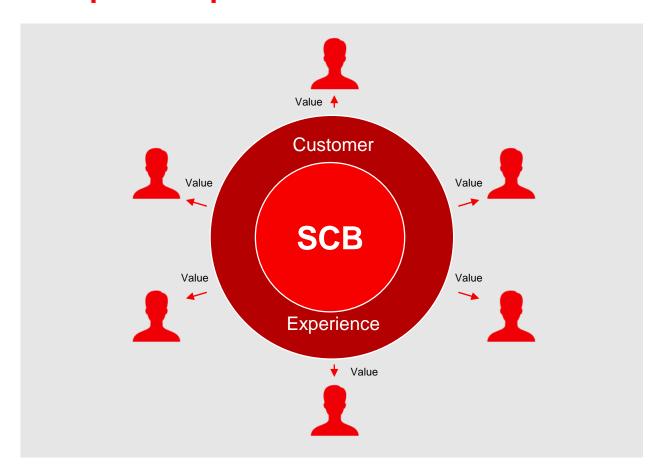


Before: Continously pushing sales messages to customers in- and out-of-market



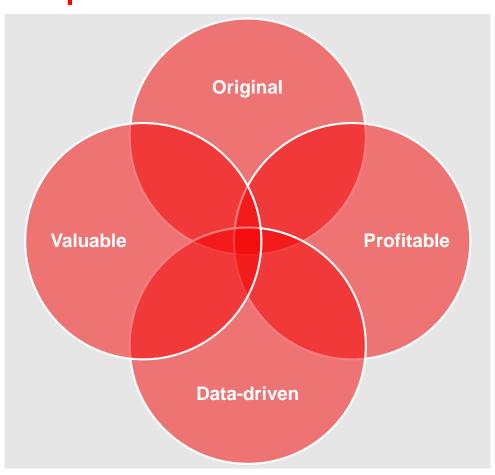


Now: Recognizing that the Customer Experience drives brand perception and effect of our sales





The four building blocks when designing customer experiences



Valuable

Provides value to the customer.

Profitable

Creates business value for the company.

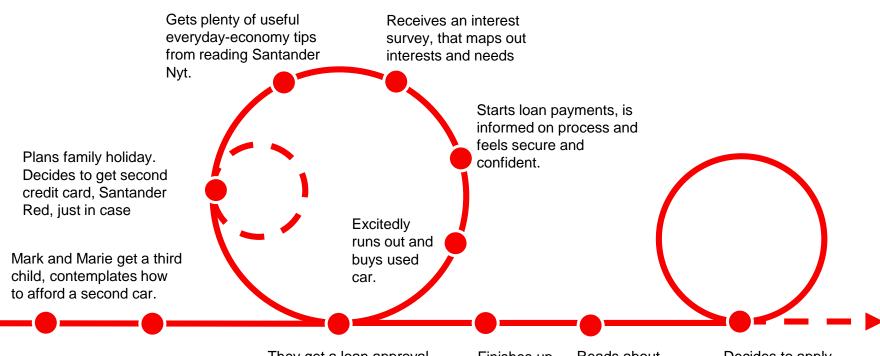
Original

Credible and differentiating for the brand.

Data-driven

To support the right context, timing and message.

A typical customer journey...



Mark watches UEFA Champions League, sees Santander as

tv-ad.

Mark purchases a

and two kids.

house with his wife

They discuss possibilities, google for advice and land on Magasinet.

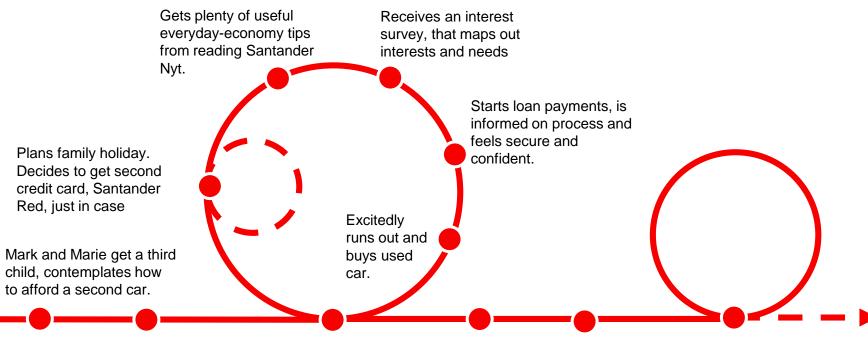
They get a loan approval from their bank and SCB, decides to go with SCB.

Finishes up payments on carloan.

Reads about how to renovate house, when the family is growing. Decides to apply for Consumer Loan to fund a child bedroom renovation.

sponsor. Sees the SCB

UEFA Champions League Sponsorship & »Middagsselskabet»



Mark purchases a house with his wife and two kids.

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UEFA Champions League Sponsorship & »Middagsselskabet»



Banco Santander official sponsor of UEFA Champions League

2018-2021

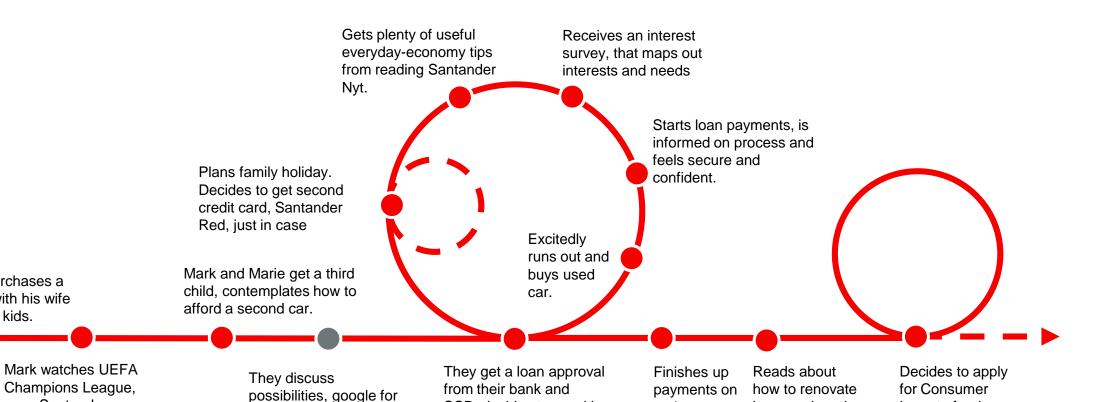
Mange har fordomme om lån – og det er en skam.

Det handler om at vælge det rigtige.





Magasinet



carloan.

house, when the

family is

growing.

Loan to fund a

child bedroom

renovation.

SCB, decides to go with

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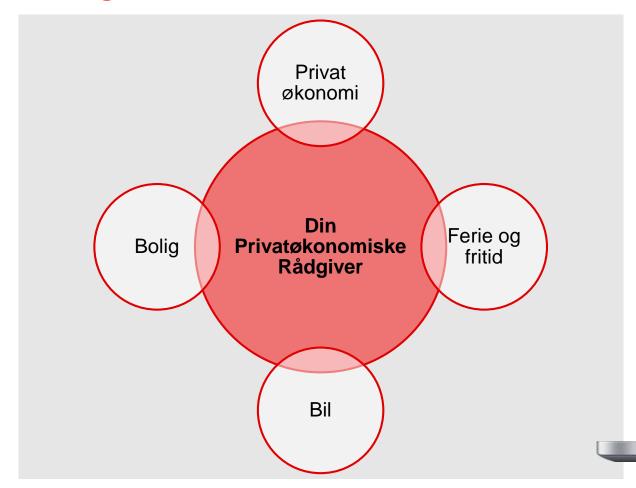
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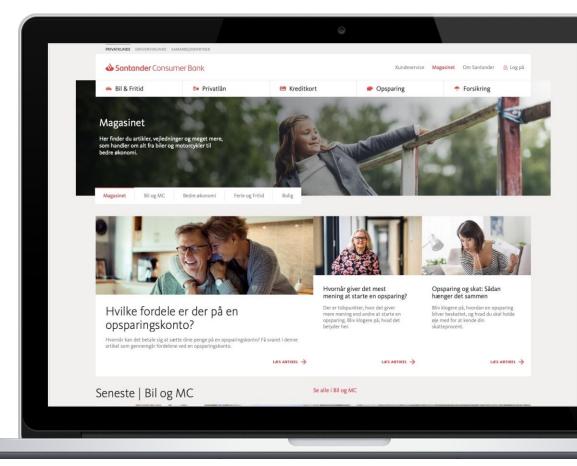
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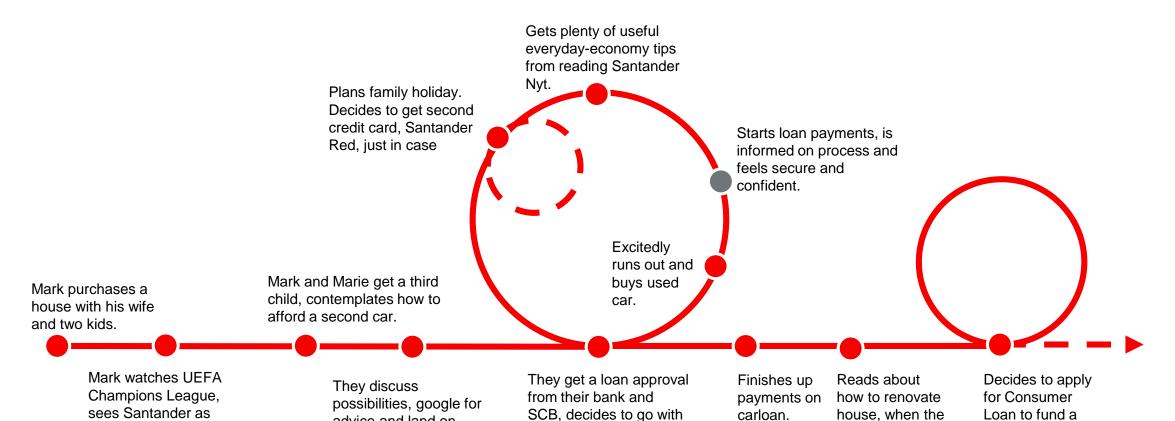




Welcome Programme

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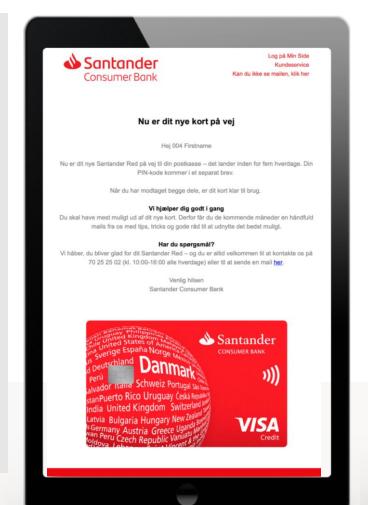
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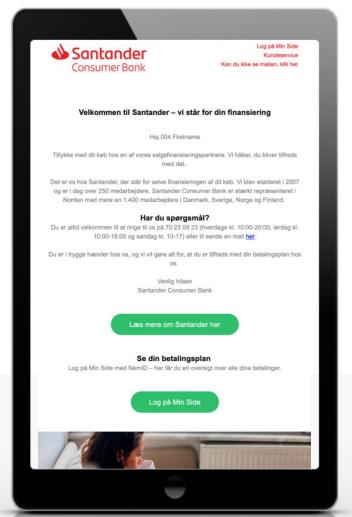
Welcome Programme

Important to establish a clear commercial goal with the onboarding of new customers

Integrate the commercial messages in the service messaging

"Watering the plant" for the next commercial opportunity



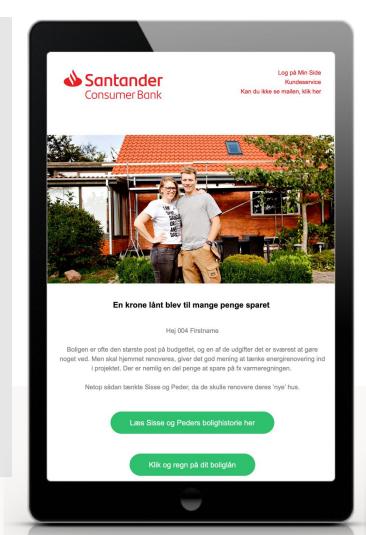


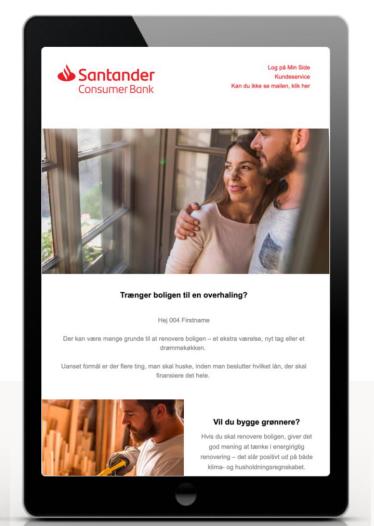
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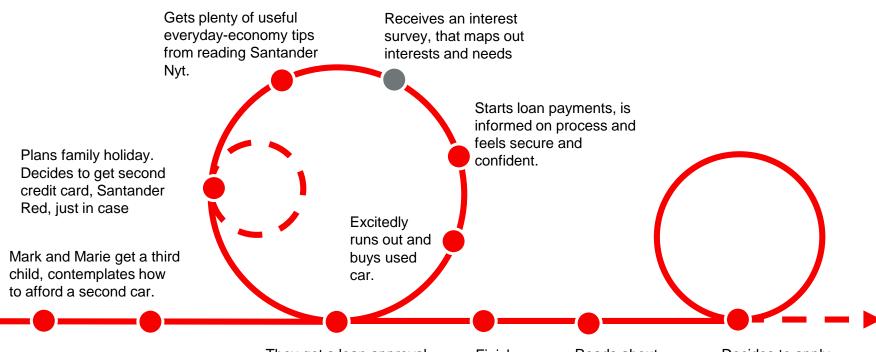
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Interest Survey



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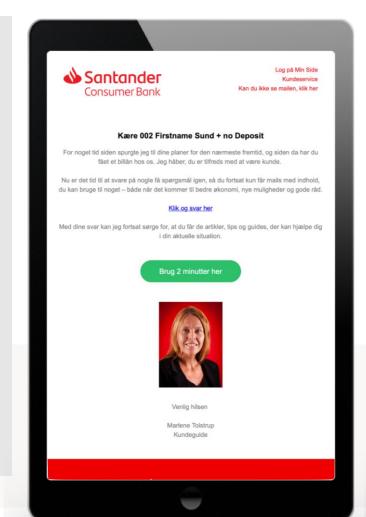
house with his wife

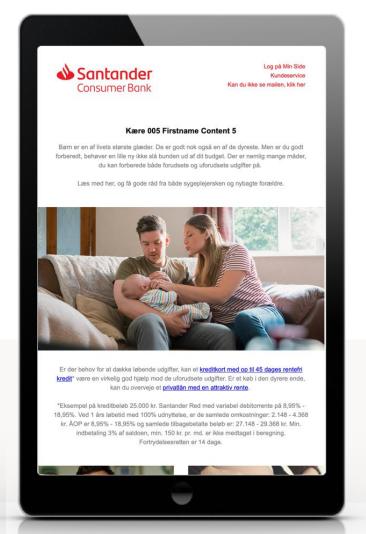
Interest Survey

When you have very little customer data, you create your own

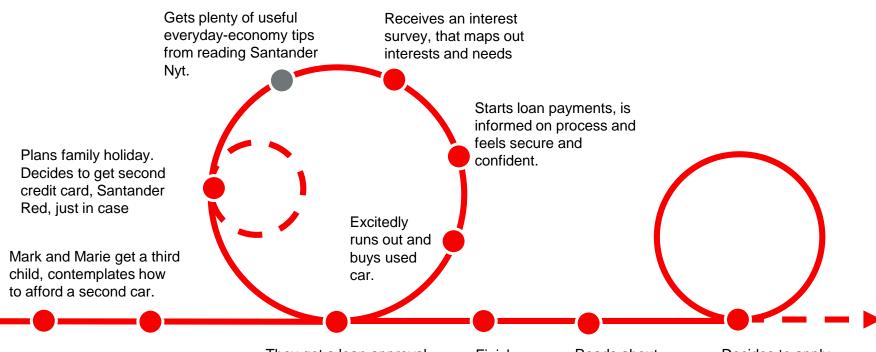
Finding the lifestages our customers are in

Staging the relevancy of our products in relation to customer lifedecisions





Santander Nyt



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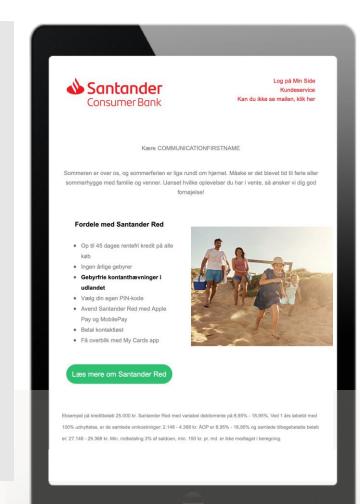
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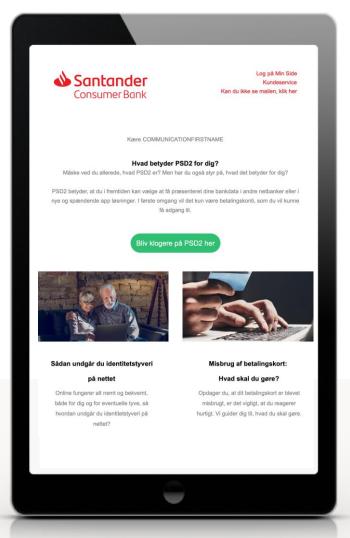
Santander Nyt

The orchestration of our ongoing pressence in our customers lives

Showcase our differentiation: SCB helps your prosper

A place to utilize data-driven tactics







How to organise for working with Customer Experience: CRM Group

Sales Policy & Strategy
Sales Strategy, prioritization of products and
new ideas

Content & Channel

Mail campaigns & mail programs to customers

& leads (Agillic)

Project Mgmt.

Customer Interaction
Customer experience and Satisfaction

Data Processes

Data management and automation

Data Intelligence
Prioritization and Predictive modelling

Getting to hyper-speed on the Agillic platform

Before: Our beginnings

Lack of knowledge → Lots of manuel work-processes



Lack of time/ressources. Only few at SCB could use the platform.



Now: Collaborating with a partner.

Letting the agency do all the "hard" stuff.



Finding ways to co-create, so we don't lose knowledge.



Documentation of all implementations, flows, programs, etc.





Sales triggers

Going from Ad Hoc Sales campaigns to triggerbased

Using predictive modelling, based on preference of individual customer

Using all our available data, including data gathered through interest surveys



Kundepanel



The strategic proces of continuosly gathering insights and intelligence from customers

Trying to become more customers aware across organisation

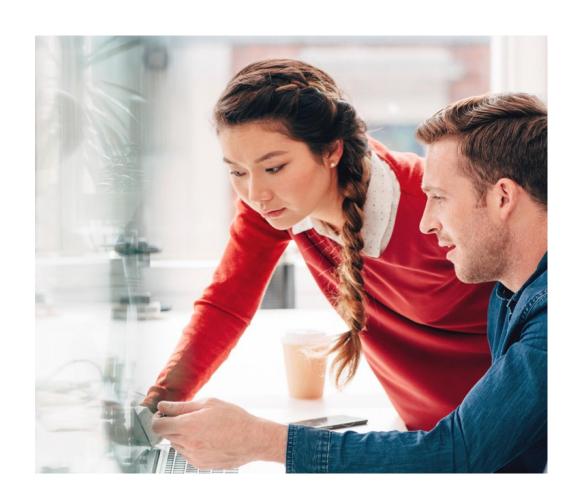
Using the Agillic platform as the technical infrastructure

NPS

Knowing what NPS can and cannot do

Project: Implementing NPS-surveys at strategically important points in the customer journey

Getting insights on customer, building analytical models and providing great followup and service.



The three key lessons for you to take away

1

Its important to work together in your team and across departements within your organisation.

You cannot succed without the help of others.

2

You need a partner to help you with your transformation.

They can challenge and help you, and take the Agillic platform to the next level.

3

Though you have a partner, you should always be directly involved in the whole process.

You make sure that the solutions are integrated and you know operations.

Thank you!

Simple Personal Fair





