

The long journey to reducing churn via marketing automation

- Building a marketing automation machine in a subscription based industry can be a long journey with data bumps on the road
- It depends on the data infrastructure and the ambition. How personalized do you want your communication to be? How many data sources are needed to fulfill that ambition?
- After it has been implemented there is up to six months' waiting before you can conclude on the reduction of churn ...

Who is Fitness World?

Fitness World Group

The Group has grown to be one of Europe's largest fitness retailers

Corporate timeline





Opened the first fitness club in Copenhagen in 2005



233 clubs across Denmark, Poland and Switzerland



+80 different class concepts













Almost 600,000 members



Clear market leader in our home market





The fitness industry is well known for high churn

- so there is a huge potential in cracking the retention code



So why do members leave us?

Top three reasons



They don't feel motivated



They don't know what to do in the fitness center



They find it too expensive (despite we are soft value concept and low price in the market)

If you are not motivated and don't know how to make the most of your membership, - then everything is considered expensive!

So we need to help them create some healthy training habits.



How to create healthy habits through marketing automation



What drives retention?

Engagement drivers

We see the following drivers in creating healthy training habits and increasing retention:

- Join group fitness classes regularly
- **Use** the features in **the app** such as training programs and challenges
- Use the **Bodytracker**

And to have the possibility to communicate across channels.

They are all part of the memberships so why not use them?

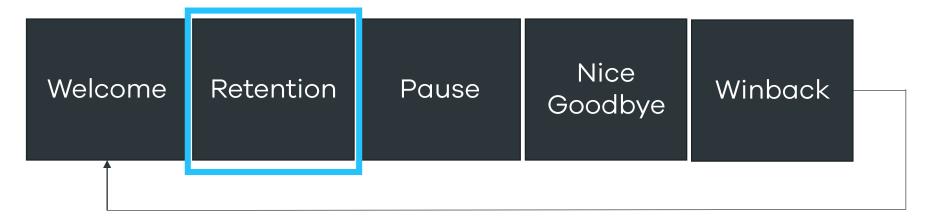
So we focus on stimulating the use of engagement drivers in all automated mails.





We communicate to the members throughout their fitness 'lives' - and beyond

- As new members (Welcome flow)
- As members that have trained for a while (Retention flow)
- As members having a break (Pause flow)
- As members that are leaving us (Nice Goodbye flow)
- As former members where we stay in touch and urge them to come back (Winback flow)





Example of mail

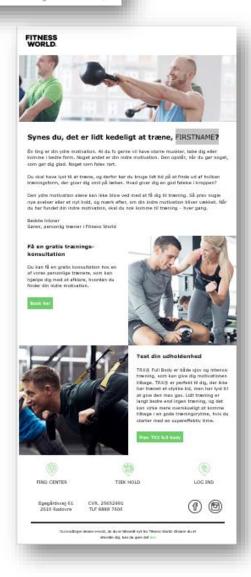
Fitness World

Keder du dig, når du træner?

Hvis du først bliver glad, når træningen er overstået,

Top image varies with membership – with or without group fitness

This block suggests a free talk with a personal trainer.



Theme about motivation: find new ways to work out if you get bored.

This block varies with gender and what fitness center you train in showing different group fitness recommendations if you have group fitness membership. If you don't it will collapse.



So how do we know if it works?

- And does it work?



Some of the results

We have an overall **master control group** (MCG) and **control groups** on the different flows. The MCG consists of 10.000 members that should have received the flows but don't.

When we compare the retention of the MCG with the members who have been through the marketing automation flows we see that retention is increased by 6%.

	Master Control Group	Target group
Is a member 7 months after entering the automated Retention flow	100	106

And the engagement drivers?

The engagement drivers also had a signifikant lift in the same period of time compared to the control groups.



'Are we there yet?'

We are far far away from where we started but the journey continues

Thank you for listening

Hang in there!





